



**BOARD OF VISITORS MEETING
WAITZER HALL, ROOM 100
December 14, 2021
1:00 P.M.**

BOARD MEMBERS PRESENT

Bruce Waldholtz, Rector
Robert Bianchi
Betty Bibbins
Sarah Bishop
Lisa S. Chandler
Paul D. Frain
Sharon Goodwyn
Conrad M. Hall
Daun Hester
Phillip Hucles
Naved Jafri
W. Ashton Lewis
T. Richard Litton
Keith Newby
Blythe Scott

BOARD MEMBERS ABSENT

Rusty Friddell, III, Esq.
Chester Hart, Jr.

OTHERS PRESENT

Alfred Abuhamad
Brant M. Cox
Stacy Purcell
Helen Heselius
Vincent Rhodes
Connie McKenzie
Shirley Baldwin
Doug Gardner
Don Combs
William Wasilenko
Mekbib Gameda
Heidi Smith
Melissa Anderson, Chartis Group
Chris Regan, Chartis Group
Mark Salierno, Chartis Group
Matthew Sangphet, Chartis Group
Bill Van Buren, Kaufman and Canoles
Joel Hilton
Clarence Johnson



CALL TO ORDER

Dr. Bruce Waldholtz, Rector, called the meeting to order at 1:08 p.m.

APPROVAL OF MINUTES

Upon a motion made and seconded, the Board unanimously approved the minutes from September 21, 2021, as distributed.

CAPITAL CAMPAIGN

Ms. Connie McKenzie, Vice President of Development and Alumni Relations, and Ms. Shirley Baldwin, EVMS Foundation Board Chair and Campaign Steering Committee Co-Chair, reported on progress of the school's Capital Campaign. Through November 2021, the campaign has raised \$70.7 million. Ms. Baldwin encouraged 100% participation by the Board in the fundraising campaign. The public phase of the campaign is scheduled to begin in June 2022.

REPORT OF THE PRESIDENT AND PROVOST

Dr. Alfred Abuhamad, Interim President and Provost of EVMS and Dean of the School of Medicine, presented for Board approval recommendations for appointments and promotions at the Assistant Professor and Instructor levels.

RESOLVED, that upon a motion made and seconded, the Board unanimously approved the President's recommendations for faculty appointments and promotions at the levels of Assistant Professor and Instructor.

Dr. Abuhamad presented for Board approval a recommendation by the tenure committee of tenure for Brian Martin, PhD, Professor of Health Professions and Associate Dean for Administration in the School of Health Professions. Dr. Martin also is Director of the Master of Public Health program and the Doctor of Health Sciences program.

RESOLVED, that upon a motion made and seconded, the Board unanimously approved the President's recommendation to award tenure to Brian Martin, PhD.

COMMITTEE REPORTS

Academic and Student Affairs Committee

Dr. Naved Jafri, Chair, reported on the Academic and Student Affairs Committee held this morning, December 14, 2021, noting the minutes from the September 21, 2021 meeting had been approved.

Dr. Jafri presented the following recommended faculty actions for approval by the Board.



Appointments Full-Time Non-Salaried

Department of Pediatrics, Division of Infectious Diseases Parvathi S. Kumar, MBBS, Associate Professor, effective March 1, 2021

Community

Department of Family and Community Medicine Jon J. Kaminer, MD, Associate Professor, effective April 1, 2021

Department of Surgery, Division of Vascular Surgery Hosam F. El Sayed, MBBCh, PhD, Associate Professor, effective July 1, 2020

Promotions Full-Time Salaried

School of Health Professions, Reproductive Clinical Science Programs Liang Yu, PhD - from Assistant Professor to Associate Professor, effective July 1, 2022.

RESOLVED, upon a motion made and seconded and the recommendation of the Academic and Student Affairs Committee, the Board of Visitors unanimously approved the faculty actions as presented.

Dr. Jafri presented the following candidates for conferral of degrees.

PhD in Reproductive Clinical Science - Embryology and Andrology

- Aladham, Mais A.
- Alkon, Tamar
- Di Berardino, Antonietta
- Schenkman, Eva Simbulan,
- Rhodel Kimp

MS in Biomedical Sciences - Research

- Fisher, Ravin
- Maimoona, Bhutta

RESOLVED, upon a motion made and seconded and the recommendation of the Academic and Student Affairs Committee, the Board of Visitors unanimously approved the presented candidates for conferral of degrees.

Dr. Jafri reported that the Committee received updates from the Dr. Ronald Flenner, Vice Dean for Academic Affairs regarding the status of M4 student interviews, as well as the Military Match, which was successful. Dr. Linda Archer, Vice Dean of Graduate Medical Education, updated the Committee on two new programs: a Fellowship in Child-Adolescent Psychology and a Rural Medicine track within Family Medicine.



Finance Committee

Rear Admiral Robert Bianchi, Chair, reported on the Finance Committee meeting held this morning, December 14, 2021, noting that the minutes from the September 21, 2021 meeting were approved.

The Committee received an update from Dr. Don Combs, Dean of School of Health Professions, about the decreased enrollment of students. The decline is comparable to the decline seen nationwide. A budget revision is in process to reduce expenses to offset the decrease in tuition and mitigate the financial impact to the school.

Rear Admiral Bianchi reviewed highlights of the October Consolidated Financial Statements. Overall net excess is \$7.6 million. Core net excess is \$1.1 million mostly attributed to positive variances in salary and fringe savings from vacant positions, offset by transfers from EVMS reserves for unfilled positions. Department Reserves net excess of \$2.3 million is mostly due to timing of receipts in advance of spending and includes affiliation agreement support, resident education support, NASA funding, and internal transfers for professional development. EVMS Reserves net excess of \$1.9 million is mostly due to timing of expenses on projects, and reduced transfers to core related to salary savings. Property, Plant and Equipment has a net excess of \$1.4 million, mostly due to a timing issue of equipment approved last year and purchased this year, and depreciation being less than budgeted. All bond covenants were met.

Audit and Compliance Committee

Ms. Blythe Scott, Chair, reported on the Audit and Compliance Committee meeting held this morning, December 14, 2021, noting the minutes from the September 21, 2021, and October 26, 2021 meetings had been approved. The Committee received positive updates from both the internal and external auditors.

The approved audited financial statement for FYE June 30, 2021 has been added to the resource section of Diligent.

Legislative Priorities Committee

Ms. Scott, Chair, reported on the Legislative Priorities Committee meeting held this morning, December 14, 2021, noting the minutes from the September 21, 2021 meeting had been approved.

The Committee received updates from our lobbyists and Dr. Abuhamad. Governor Northam's budget bill will be made public later this week, which will be important in determining the next steps for EVMS to secure funding from the state. Ms. Scott notified the Board to expect a communication inquiring about their contacts in the state legislature or incoming administration that can advocate for EVMS in the budget process.



Partnerships and Affiliation Committee

Ms. Sarah Bishop, Chair, reported on the Partnerships and Affiliation Committee meeting held this morning, December 14, 2021, noting the minutes from September 21, 2021, October 26, 2021, November 17, 2021, and November 30, 2021 were approved.

REPORT OF THE RECTOR

Dr. Waldholtz reported on two bills recently passed by the US House of Representatives. The first bill is a \$15 million bill focusing on physician wellness and provider burnout. Additionally, the House passed the Allied Health Disparity bill, providing approximately \$35 million for occupational therapists, physical therapists, and respiratory therapists. There will be an increased focus on getting medical and health profession students and providers into rural and inter-city settings.

Dr. Waldholtz reported on some interesting news from Johns Hopkins. Their development team determined that medical students/residents tend to be loyal not to the school as a whole, but to their department of study. They have started using alumni from the departments to assist in fundraising efforts, which has been very productive for them.

Additionally, John Hopkins has changed their Internal Medicine residencies by creating three separate tracks for their Internal Medicine residents: Public Health, Clinician Scientists, and a newly developed Internal Medicine/Health Analytics track.

REQUEST FOR CLOSED SESSION

Upon a motion made and seconded, Dr. Waldholtz convened a closed session at 1:34 p.m. in order to discuss proprietary, business-related information as permitted by the Code of Virginia §2.2-3711 (A)(22).

RETURN TO OPEN SESSION

Dr. Waldholtz returned the Board to open session at 3:24 p.m. Upon a motion made and seconded, the Committee certified by roll call vote that to the best of their knowledge, only such matters as were identified in the motion convening the executive session were heard, discussed, and considered by the Board. Waldholtz- yes; Bianchi- yes; Bibbins- yes; Bishop- yes; Fraim- yes; Goodwyn- yes; Hall- yes; Hester- yes; Hucles- yes; Jafri- yes; Lewis- yes; Litton- yes; Newby- yes; Scott- yes.



Dr. Waldholtz asked for a motion to approve a resolution delegating authority to the President to enter into an MOU with ODU and Sentara to explore partnership opportunities.

RESOLVED, upon a motion made and seconded, the Board unanimously approved the following statement:

The Board recognizes EVMS' long relationship of community collaboration with both ODU and Sentara and supports exploring the ways in which a closer alignment or affiliation could enhance collaborative efforts to strengthen education, research and clinical outcomes and better address health disparities in the region, recognizing that other community partners, including Norfolk State University and Children's Hospital of The King's Daughters, may also be contributors. The Board desires to work with the Commonwealth, Sentara and community partners to develop a sustainable financial model that will provide predictable and stable ongoing funding for EVMS, healthcare education, and research. The Board approves and delegates to the President the authority to enter into a Memorandum of Understanding with ODU and Sentara to facilitate such further exploration.

There being no further business to discuss, the meeting adjourned at 3:25 p.m.

Heidi G. Smith
Recording Secretary