



**BOARD OF VISITORS MEETING  
OPEN SESSION  
ELECTRONIC MEETING VIA ZOOM  
VIDEOCONFERENCING PLATFORM  
November 30, 2020**

*Meeting held by electronic communication means in accordance with Va. Code § 2.2-3708.2, Chapter 1283 of the 2020 Acts of the Virginia General Assembly, and Governor Northam's Executive Order 51 dated March 12, 2020.*

**BOARD MEMBERS – Participated via Zoom**

Dr. Theresa Emory  
Rear Admiral Robert Bianchi  
Sarah Bishop  
Sharon Goodwyn  
W. Ashton Lewis  
Dr. Marcus Martin  
Dr. Alan Wagner  
Tina Mohr  
Dr. Naved Jafri  
Chester Hart  
Paul Frain  
T. Richard Litton  
Dr. Betty Bibbins  
Blythe Scott

**Board Members Absent**

Dr. Fred Lindsay  
Phillip Hucles  
Dr. Bruce Waldholtz

**OFFICERS AND STAFF PRESENT**

|                   |  |
|-------------------|--|
| Richard Homan, MD | President and Provost, <i>Burroughs Boardroom</i>                              |
| Brant Cox         | Vice President and Chief Operating Officer, <i>Burroughs Boardroom</i>         |
| Stacy Purcell     | Vice President and General Counsel, <i>Burroughs Boardroom</i>                 |
| Tracy Morton      | Assistant Secretary, <i>Burroughs Boardroom</i>                                |
| Vincent Rhodes    | Assistant Vice President, Marketing/Communications, <i>Burroughs Boardroom</i> |
| Helen Heselius    | Associate Vice President, Finance, <i>Burroughs Boardroom</i>                  |
| Wayne Wilbanks    | Former Rector, EVMS Board of Trustees, <i>Virtual</i>                          |

Dr. Theresa Emory, Rector, opened the meeting at 1:07pm after noting a quorum was present. This meeting will be held in both open and closed session. The open session is being streamed and recorded.

Request for Closed Session as permitted under Code of Virginia 2.2-3712(A) to discuss prospective business collaborations specific proprietary, business-related information pertaining to the operations and finances of EVMS as permitted by the Code of Virginia 2.2-3711(A) (22).



Accordingly, upon a motion made and seconded, the Board voted unanimously to adjourn the open session and convene the closed session. All approvals were obtained by roll call vote from the following board members: Dr. Naveed Jafri, Rear Admiral Robert Bianchi, Ms. Sarah Bishop, Ms. Tina Mohr, Dr. Theresa Emory, Mr. Paul Fraim, Ms. Sharon Goodwyn, Mr. Ashton Lewis, Mr. Chester Hart, Mr. T. Richard Litton, Jr., Dr. Marcus Martin, Dr. Alan Wagner, Dr. Betty Bibbins, Ms. Blythe Scott.

**ADJOURNMENT**

The meeting adjourned at 1:10pm.

*Tracy Morton*

Assistant Secretary  
EVMS Board of Visitors



**BOARD OF VISITORS  
CLOSED SESSION  
ELECTRONIC MEETING VIA ZOOM  
VIDEOCONFERENCING PLATFORM  
November 30, 2020**

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**BOARD MEMBERS – Participated via Zoom**

Dr. Theresa Emory  
Rear Admiral Robert Bianchi  
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Dr. Marcus Martin  
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Tina Mohr  
Dr. Naved Jafri  
Chester Hart  
Paul Fraim  
T. Richard Litton  
Dr. Betty Bibbins  
Blythe Scott  
Dr. Bruce Waldholtz

**Board Members Absent**

Dr. Fred Lindsay  
Phillip Hucles

**OFFICERS AND STAFF PRESENT**

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|-------------------|--|
| Richard Homan, MD | President and Provost, <i>Burroughs Boardroom</i>                              |
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| Tracy Morton      | Assistant Secretary, <i>Burroughs Boardroom</i>                                |
| Vincent Rhodes    | Assistant Vice President, Marketing/Communications, <i>Burroughs Boardroom</i> |
| Helen Heselius    | Associate Vice President, Finance, <i>Burroughs Boardroom</i>                  |
| Wayne Wilbanks    | Former Rector, EVMS Board of Trustees, <i>Virtual</i>                          |

Dr. Theresa Emory, Rector, opened this closed session at 1:10pm. The closed session was convened in order for the Board to discuss personnel actions and proprietary business related information pertaining to the operations of EVMS.

The closed session adjourned at 2:28pm.

*Tracy Morton*

Assistant Secretary  
EVMS Board of Visitors



**BOARD OF VISITORS  
RETURN TO OPEN SESSION  
ELECTRONIC MEETING VIA ZOOM  
VIDEOCONFERENCING PLATFORM  
November 30, 2020**

*Meeting held by electronic communication means in accordance with Va. Code § 2.2-3708.2, Chapter 1283 of the 2020 Acts of the Virginia General Assembly, and Governor Northam's Executive Order 51 dated March 12, 2020.*

**BOARD MEMBERS – Participated via Zoom**

Dr. Theresa Emory  
Rear Admiral Robert Bianchi  
Sarah Bishop  
Sharon Goodwyn  
W. Ashton Lewis  
Dr. Marcus Martin  
Dr. Alan Wagner  
Tina Mohr  
Dr. Naved Jafri  
Chester Hart  
Paul Fraim  
T. Richard Litton  
Dr. Betty Bibbins  
Blythe Scott  
Dr. Bruce Waldholtz

**Board Members Absent**

Dr. Fred Lindsay  
Phillip Hucles

**OFFICERS AND STAFF PRESENT**

|                   |  |
|-------------------|--|
| Richard Homan, MD | President and Provost, <i>Burroughs Boardroom</i>                              |
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| Vincent Rhodes    | Assistant Vice President, Marketing/Communications, <i>Burroughs Boardroom</i> |
| Helen Heselius    | Associate Vice President, Finance, <i>Burroughs Boardroom</i>                  |
| Wayne Wilbanks    | Former Rector, EVMS Board of Trustees, <i>Virtual</i>                          |

Dr. Theresa Emory, Rector, opened this return to regular session at 2:28pm.

Upon a motion duly made and seconded, the Board certified by roll call vote that to the best of their knowledge, only such matters as were identified in the motion convening the closed session were heard, discussed and considered by the Board. The roll call vote was unanimous and from the following board members: Dr. Naveed Jafri, Rear Admiral Robert Bianchi, Ms. Sarah Bishop, Ms. Tina Mohr, Dr. Theresa Emory, Mr. Paul Fraim, Ms. Sharon Goodwyn, Mr. Ashton Lewis, Dr. Bruce Waldholtz, Mr. Chester Hart, Mr. T. Richard Litton, Jr., Dr. Marcus Martin, Dr. Alan Wagner, Dr. Betty Bibbins, Ms. Blythe Scott.



The Rector asked for a motion to approve the following resolution:

WHEREAS, as a school founded by the community, for the community, EVMS remains committed to improving the health of Hampton Roads and the state overall. In July, the Board agreed to participate in what was described as a study process convened by ReInvent Hampton Roads to identify opportunities and strategies to strengthen the Hampton Roads healthcare ecosystem in partnership with EVMS, Sentara, ODU, the Commonwealth of Virginia and other key stakeholders. EVMS entered into the study process in good faith and participated fully and with transparency. However, the process not only lacked transparency, freedom from conflicts of interest, and actual dialogue between all parties, it appears to have been based on a predetermined outcome conceived prior to EVMS' participation. Had EVMS known prospectively of the real and perceived conflicts of interest and the lack of objectivity to the engagement, we would not have agreed to participate.

WHEREAS, we find this process negligent and conducted without the best interest of EVMS or the community it serves in mind. The Board is rescinding its participation, including financial, in the study. We will not have our financial participation mistaken for a sign of support for the agenda that appears to be behind it.

WHEREAS, despite problems with the previous process, EVMS also remains committed to operating in good faith and doing the difficult work of developing an effective model of collaboration with Old Dominion University and Sentara Healthcare to advance health outcomes for the local community. We invite these anchor institutions to join us in this commitment and find a path forward that engages not only the three anchors but other community and state-level entities in building a more robust health ecosystem for Hampton Roads and the Commonwealth. RESOLVED, the Board approves A Path Forward: A Transitional Model Presented as a Starting Point for Discussion of Partnership & Alignment Opportunities.

**RESOLVED FURTHER**, the Board remains committed to discussions with our community partners to identify opportunities and strategies to strengthen health care in Hampton Roads. However, it withdraws from the consulting arrangement being conducted by Manatt Health as convened and engaged by ReInvent Hampton Roads with a vote of no confidence.

**RESOLVED FURTHER**, the Board directs management to seek recoupment of the investment and to direct any money returned to be used towards scholarship to ease the financial burden on an EVMS student who has been financially hurt by the pandemic-driven recession.

**RESOLVED FURTHER**, the Board reiterates its commitment to the community and the EVMS mission to strive to improve the health of our community.

The approval was obtained by roll call vote from the following board members: Dr. Naveed Jafri, Rear Admiral Robert Bianchi, Ms. Sarah Bishop, Ms. Tina Mohr, Dr. Theresa Emory, Mr. Paul Fraim, Ms. Sharon Goodwyn, Mr. Ashton Lewis, Dr. Bruce Waldholtz, Mr. Chester Hart, Mr. T. Richard Litton, Jr., Dr. Marcus Martin, Dr. Alan Wagner, Dr. Betty Bibbins, Ms. Blythe Scott.



There being no further business to discuss, the meeting adjourned at 2:33pm.

*Tracy Morton*

Assistant Secretary  
EVMS Board of Visitors